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QUESTION 1

Which of the following would be used to facilitate communication to investors, customers, and the stakeholders throughout the project?

- A. Scope boundaries
- B. Status report
- C. Work breakdown structure
- D. Resource plan

Correct Answer: B

QUESTION 2

The project manager has noticed that meeting attendance rates are declining. Regular attendees prefer to talk about the past or upcoming weekend as opposed to reporting on project updates. Which of the following shows how the project manager should respond?

- A. Take no action. Team bonding is important. Those that cannot attend are probably attending more important meetings as this project is not the only initiative within the organization.
- B. Change the meeting format to be a daily stand-up of no longer than 15 minutes.
- C. Escalate non attendance to functional line managers. Cut off non-related discussions.
- D. Establish ground rules, distribute an agenda, and use a facilitator.

Correct Answer: D

QUESTION 3

Due to unforeseen schedule blowouts, the project manager is forced to compress the next set of activities in order to avoid affecting the project delivery date. Which of the following techniques can be used to help achieve this? (Select TWO).

- A. Fast tracking
- B. Crashing
- C. Delaying
- D. Quality control
- E. Scope reduction

Correct Answer: AB



QUESTION 4

A project team member, Joe, has completed his project work. Although the project is not completed yet, Joe has been assigned by the PMO director to a new project. Which of the following describes the organization structure Joe works in?

- A. Functional
- B. Matrix
- C. Project based
- D. Strong Matrix

Correct Answer: C

QUESTION 5

Which of the following documents would include product warranty information?

- A. Transition plan
- B. Quality management plan
- C. Procurement plan
- D. Project charter

Correct Answer: A

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