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QUESTION 1

During a conflict, which of the following resolution techniques describes forcing?

A. Working out an agreement that is acceptable to both sides

B. Not addressing the conflict

C. One side making the other side do what they are told

D. Focusing on common interests

Correct Answer: C

QUESTION 2

A project\'s deliverable has been assigned to a team located in a different country. Although it is understood that daily reports are due by close of business every weekday, the external team\'s reports are consistently being delivered after business hours. Which of the following is MOST likely occurring?

A. The external project team did not understand the report requirements due to the language barrier.

B. External project team members are always allowed to deliver reports late.

C. The project manager has not taken into consideration the time zone difference.

D. Cultural differences between the project manager and the external team were not considered.

Correct Answer: C

QUESTION 3

Which of the following conflict resolution techniques results in mutual agreement among conflicting parties?

A. Forcing

B. Avoiding

C. Smoothing

D. Compromise

Correct Answer: D

QUESTION 4

In which of the following areas would a transition plan be used?

A. As a project phase is completed and the project shifts to a new phase

B. At the end of the project to transfer maintenance responsibilities

C. After the project receives approval and becomes an active project

D. When the project manager is added to the project and the project authority shifts to their responsibility

Correct Answer: B

QUESTION 5

A project manager is using historical data from multiple projects to estimate activity durations. Which of the following network diagrams would BEST allow for the utilization of the information available?

A. CPM

B. GERT

C. CCM

D. PERT

Correct Answer: D

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