PK1-003^Q&As

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QUESTION 1

A project manager confronts a team member about the use of personal instant messaging during working hours. This is an example of which of the following conflict resolution techniques?

A. Forcing

B. Smoothing

C. Compromise

D. Avoiding

Correct Answer: A

QUESTION 2

Which of the following is the project manager implementing when they allocate additional resources to a set of tasks that are in the critical path and are slowing down the project completion?

A. Crashing

B. Optimizing

C. Controlling

D. Fast tracking

Correct Answer: A

QUESTION 3

An organization has developed a project that will be taking place in a volatile climate. Which of the following aspects of the project plan will be affected, and what action should the project manager take?

A. Scope management; complete a communications plan

B. Cost management; prepare a budget analysis

C. Risk management; create a risk matrix

D. Work performance information; implement a WBS

Correct Answer: C

QUESTION 4

A new team has been put together for a construction project. The project currently does not have a cost estimate but the company has done other builds similar to the one at task and needs the estimate at the end of the week. Which of the

following approaches would be BEST to determine the cost?

A. Analogous

B. Bottom up

C. Top down

D. Expert judgment

Correct Answer: A

QUESTION 5

Which of the following is the NEXT step within a project setup after the problem statement has been clearly defined?

A. Identify the project

B. Prepare a project plan

C. Obtain approval

D. Validate the project

Correct Answer: A

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