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QUESTION 1

Which of the following strategies would be used to reduce the impact of a risk?

- A. Risk mitigation
- B. Risk avoidance
- C. Risk acceptance
- D. Risk transfer

Correct Answer: A

QUESTION 2

The project team determined that using a multipoint estimate is more appropriate than single point estimate. Which of the following network diagram methods would be MOST appropriate?

- A. GERT
- B. Critical chain
- C. PERT
- D. Critical path

Correct Answer: C

QUESTION 3

While in an operations meeting, the project manager hears that a new enhancement is being released that will impact the agreed upon scope. Which of the following should the project manager do NEXT?

- A. Identify the issue, perform an analysis, and create a change request
- B. Log the change and communicate it to the project team
- C. Inform the sponsor while allowing the change to continue
- D. Stop the development, communicating that changes have to be approved

Correct Answer: A

QUESTION 4

The project team needs to collect three different prices for a specific deliverable. Which of the following documents will be sent to potential vendors?



A. RFP

B. RFQ

C. RFI

D. RFO

Correct Answer: B

QUESTION 5

A project manager is using historical data from multiple projects to estimate activity durations. Which of the following network diagrams would BEST allow for the utilization of the information available?

A. CPM

B. GERT

C. CCM

D. PERT

Correct Answer: D

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