PK0-003^{Q&As}

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QUESTION 1

The design activity of a project has the following cost attributes: PV = 100,000 EV = 20,000 AC = 90,000

Based on this scenario, calculate the schedule variance.

A. -80,000

B. -70,000

C. 10,000

D. 120,000

Correct Answer: A

QUESTION 2

Which of the following are benefits of formal project closure? (Select TWO).

A. Ensures the project complies with organizational goals

B. Allows lessons learned to be used in future projects

C. Ensures all pending contracts are closed

D. Assures buy-in from all project stakeholders

E. Distributes a new workload and tasks to all project team members

Correct Answer: BC

QUESTION 3

Which of the following are included in phase gate approvals?

A. Lessons learned, budget schedule review

B. Change control board, committee consulting

C. Audit trails, retention, and version control

D. Cost estimate and resources required

Correct Answer: A

QUESTION 4

Which of the following is indicative of a `finish-to-start\\' direct relationship in a project schedule?

A. Activity A must end before Activity B can end.

B. Activity A must end before Activity B can begin.

C. Activity A must begin before Activity B can begin.

D. Activity A must begin before Activity B can end.

Correct Answer: B

QUESTION 5

Which of the following MUST be clearly defined in a project charter?

A. Quality

B. Scope

C. Action items

D. WBS

Correct Answer: B