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QUESTION 1

The project charter is an output of which of the following project phases?

- A. Initiation
- B. Planning
- C. Execution
- D. Closing

Correct Answer: A

QUESTION 2

Which of the following shows a project that is presently over its financial budget?

- A. $CPI = 1.4$
- B. $CPI = 0$
- C. $CV = +\$11,000$
- D. $CPI = 0.8$

Correct Answer: D

QUESTION 3

Which of the following will have the GREATEST impact upon the outcome of a project? (Select Two).

- A. Quality metrics
- B. Scope creep
- C. Performance reports
- D. Project life cycle
- E. Project delays

Correct Answer: BE

QUESTION 4

In order to compare a current projects quality to that of a previously completed project, a project manager should use which of the following techniques?



- A. Process improvement
- B. Quality metrics
- C. Benchmarking
- D. Cost-benefit analysis

Correct Answer: C

QUESTION 5

Which of the following is the BEST tool to determine how the frequency of an individual cause contributes towards the total result?

- A. SWOT analysis
- B. Critical Chain Method (CCM)
- C. Ishikawa diagram
- D. Pareto chart

Correct Answer: D

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