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QUESTION 1

A project is cancelled unexpectedly prior to completion. Which of the following would the project manager use to document the details of the project closure?

- A. Histogram
- B. Post mortem
- C. SWOT analysis
- D. Project scope statement

Correct Answer: B

QUESTION 2

Which of the following conflict resolution techniques is described as having one of the conflicting parties not deal with the problem?

- A. Negotiating
- B. Compromise
- C. Smoothing
- D. Avoiding

Correct Answer: D

QUESTION 3

All of the following are part of the monitoring and controlling process group EXCEPT:

- A. updating the project charter.
- B. updating the project management plan.
- C. implementing change requests.
- D. updating the project scope.

Correct Answer: A

QUESTION 4

Which of the following processes incorporates the make-or-buy analysis?

- A. Procurement management



- B. Risk management
- C. Quality management
- D. Scope management

Correct Answer: A

QUESTION 5

A quality control technician is diagramming test results on a run chart. The chart consists of twenty- five points, with twelve consecutive points below the median line; however, the other thirteen points alternate above and below the median line. The twelve consecutive points represent which of the following?

- A. The run denotes common cause variation.
- B. The quality process is flawed and should be completed again.
- C. The product does not adhere to specification.
- D. The run denotes special cause variation.

Correct Answer: D

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