



# GCPM<sup>Q&As</sup>

GIAC Certified Project Manager Certification Practice Test

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### QUESTION 1

Which of the following quality costs determines, assesses, or audits products or services to assure conformance to quality standards and performance requirements?

- A. Internal failure cost
- B. Prevention cost
- C. Appraisal cost
- D. External failure cost

Correct Answer: C

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### QUESTION 2

Fill in the blank with the appropriate term.

\_\_\_\_\_ involves the implementation of strategies to reduce the negative aspects of conflict and to increase the positive aspects of conflict at a level equal to or higher than where the conflict is taking place.

Correct Answer: Answer: Conflict management

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### QUESTION 3

You work as a project manager for PassGuide Inc. You have to determine the seller for the project. You have received proposals from five vendors and they are all very good proposals, and the value is worth the same. You have to build a method of ranking each vendor. You have allocated 35 points to experience and 15 points for all the other categories to judge the vendors. Which of the following types of source selection process is used in the above scenario?

- A. Screening system
- B. Benefits-cost analysis
- C. Weighting system
- D. Seller rating system

Correct Answer: C

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### QUESTION 4

Jane works as a project manager for PassGuide Inc. Various projects are running under her administration. Holly, the team leader of a project, provides Jane the performance indexes of her project. The schedule variance (SV) of her project is 15. What does this figure illustrate?

- A. Holly's project is ahead of the schedule.



- B. Holly's project is behind the schedule.
- C. Holly's project has costs that are higher than planned.
- D. Holly's project is right on target.

Correct Answer: A

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#### QUESTION 5

Which of the following components of EVA is described in the statement below? "It is a measure of how much of the project value has been earned so far through completed work, that is, the budgeted cost of the work that has been performed through the project status date."

- A. PV
- B. AC
- C. SV
- D. EV

Correct Answer: D

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