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QUESTION 1

Billy is the project manager of the PQW Project and she has an assigned project budget of $655,000. Currently she is 80 percent complete with the project though she was scheduled to be 100 percent done by this date. She has spent $490,000 to date and other than the project schedule, which was delayed because of a vendor, the project is going well. What should Billy report as her schedule performance index for this project?

A. 1.23

B. $524,000

C. .80

D. 100 percent because the vendor caused her lateness

Correct Answer: C

QUESTION 2

Which of the following tasks are performed by the scope development process? Each correct answer represents a complete solution. Choose all that apply.

A. To facilitate clear responsibility assignments

B. To define a baseline for performance measurement and control

C. To determine whether a scope change has occurred

D. To improve the accuracy of cost, duration, and resource estimates

Correct Answer: ABD

QUESTION 3

You are a new Project Manager that has been entrusted with a software development project. You have started building the list of activities and sequencing them for your project schedule model. As part of the activities, you have identified that your project team will need to start resolving the defects that come out of the User Testing, 5 days after the testing starts. Which of the following would be the correct way to represent this logical relationship between the activities?

A. Finish to Finish Dependency, with constraint to start after 5 days.

B. Finish to Start Dependency

C. Start to Start Dependency with 5 days lag.

D. Start to Start Dependency, with 5 days lead.

Correct Answer: C

QUESTION 4

Which of the following process groups involves coordinating with people and resources, as well as integrating and performing the activities of the project in accordance with the project management plan?

A. Executing

B. Planning and design

C. Initiation

D. Monitoring and controlling

Correct Answer: A

QUESTION 5

You work as a project manager for PassGuide Inc. You are working on directing and managing the execution of your project. Which of the following is the most likely outcome as part of this phase of the project?

A. Deliverables

B. Quality metrics

C. Quality control measurements

D. Organizational process assets update

Correct Answer: A

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