



# CTAL-TM\_UK<sup>Q&As</sup>

ISTQB Certified Tester Advanced Level - Test Manager

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### QUESTION 1

Which of the following is a valid drawback of independent testing?

- A. Developer and independent testing will overlap and waste resources.
- B. Developers lose the sense of responsibility and independent testers may become a bottleneck.
- C. Independent testers need extra education and always cost more.
- D. Independent testers will become a bottleneck and introduce problems in incident management.

Correct Answer: B

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### QUESTION 2

Which of the following are valid reasons for adopting a different life cycle (from the V model), for increments after the first year?

- i. We do not have a clear understanding of the requirements from a customer perspective.
- ii. We see the risk of delivering requested functionality late as being higher than the risk of delivering a lower quality product.
- iii. We do not have a budget for additional regression testing which is needed to ensure that existing functionality is not compromised by future iterations.
- iv.

The company test strategy does not fit well within the V life cycle model.

- A.
  - (i) and (ii)
- B.
  - (i) and (iv)
- C.
  - (ii) and (iii)
- D.
  - (ii) and (iv)

Correct Answer: A

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### QUESTION 3

During test process improvement it is recommended to use standards where possible. Standards originate from various sources and they cover different subjects in relation to testing.

Pick TWO sources of software standards, useful to software testing from the ones mentioned below.

- A. ISO 9126-1 `Software engineering- Product quality Part 1: Quality model` is an international standard, that provides a basis on which to define quality assurance solutions.
- B. ISA 4126-1 `Software engineering- Product quality Part 1: Quality model` is an international standard, that provides a basis on which to define quality assurance solutions.
- C. BS-7925-2 `Software testing. Software component testing` is a national standard used internationally. It covers a number of testing techniques that may be useful both on component testing level and on system testing level.
- D. SY-395-01 `Standard for East Coast Hospital software` is a regional standard adapted from a national one. Besides hospital software, this standard ought to be used also by other types of software system in the region.
- E. IEEE 829 `standard for software test documentation` is an international standard to be following mandatory by all testing origination regardless of lifecycle models.

Correct Answer: AC

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### QUESTION 4

The introduction of reviews and inspections has often failed as a process improvement action.

Identify the THREE most important measures that should be taken to reduce the risk that this test process improvement will fail.

- A. Process ownership and experienced moderators who drive the inspection process.
- B. Management support
- C. Training of those involved
- D. The availability of stands and processes
- E. Usage of a more traditional software development lifecycle
- F. Alignment with software process improvement
- G. Using a reference model, e.g. TMMi

Correct Answer: ABC

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### QUESTION 5

As part of the test strategy, entry and exit criteria will be defined for each test level.

Which is NOT a valid reason for using entry and exit criteria?

- A. The expectation is that development testing is not adequate.
- B. Exit criteria are used to decide on when to stop testing.
- C. Entry and exit criteria are a principal way for getting adequate resources.
- D. Using entry and exit criteria will prevent software that is not or poorly tested from going to the next test level.

Correct Answer: C

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