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QUESTION 1

John and Hanna are business analysts in their organization and they are completing the verification activities to check for completeness of the requirements. When should John and Hanna perform these verification activities?

- A. At each milestone of the requirements analysis process
- B. Once all of the requirements have been gathered
- C. Iteratively throughout the requirements analysis process
- D. As often as the requirements management plan calls for

Correct Answer: C

Requirements verification activities are performed iteratively throughout the requirements analysis process. Answer: A is incorrect. Requirements verification happens in iterations, not just at milestones (assuming there are milestones in the process). Answer: B is incorrect. Verification activities don't happen just at the end of the requirements gathering process, but iteratively throughout the process. Answer: D is incorrect. This answer is tempting, but it's not the best answer.

QUESTION 2

Complete this sentence. If a requirement cannot be verified, it cannot be successfully .

- A. Scheduled
- B. Estimated
- C. Assigned
- D. Implemented

Correct Answer: D

Requirements must be verified in order to be implemented. If a requirement cannot be verified, it cannot be implemented, and therefore, does not meet a business need. B is incorrect. This is not the best answer for the QUESTION. If a requirement cannot be verified, it cannot be successfully implemented. A is incorrect. If a requirement cannot be verified, it cannot be successfully implemented. C is incorrect. If a requirement cannot be verified, it cannot be successfully implemented.

QUESTION 3

A company wants to increase its market share in the industry and its Board has prioritized capabilities that need to be implemented to achieve the goal. The business requirements for the top priority were signed off and the solution design has been completed. Due to technical constraints, it is not feasible to implement all the requirements at the same time. What must the business analyst (BA) do to deal with this situation?

- A. Redefine the business requirements associated with each implementation
- B. Recommend a reduction in the project scope



- C. Allocate requirements to different releases
- D. Ensure all requirements are traceable using a matrix

Correct Answer: C

This is because when it is not possible to implement all the requirements at once, the BA should prioritize the requirements based on their value, urgency, and dependency, and assign them to different releases or iterations. This way, the most important requirements can be delivered first, and the feedback from the stakeholders can be incorporated in the subsequent releases. Redefining the business requirements (A) is not necessary, as they have already been signed off. Recommending a reduction in the project scope (B) is not a good option, as it may compromise the value and quality of the solution. Ensuring all requirements are traceable using a matrix (D) is a good practice, but it does not address the issue of technical constraints. References: CCBA Practice Test, CCBA Mock Test

QUESTION 4

A business analyst wants to host a brainstorming session with eight key stakeholders. In preparation for this event, the business analyst should designate which one of the following rules for the session?

- A. Create a goal for the number of ideas the group should generate.
- B. Allow any ideas for possible solutions even if they are not in the defined area of interest.
- C. Set a time limit for the session.
- D. Rate each idea that is generated.

Correct Answer: C

Of all the choices, the only valid answer is that the business analyst should set a time limit for the brainstorming session.

Answer: B is incorrect. The ideas generated should actually map to a clear and concise definition of the area of interest.

Answer: D is incorrect. The business analyst should not rate each idea that is generated. Answer: A is incorrect. The business analyst should not create a goal for the number of ideas the team is to generate.

QUESTION 5

What's the difference between a desired outcome and a solution? Choose the best answer.

- A. The desired outcome is how the organization will operate in the future; the solution is the method to reach the desired outcome.
- B. They are synonymous.
- C. The solution is the ideal fulfillment of the business goals; the desired outcome is the financial gain created by the implementation of the solution.
- D. The desired outcome is what the solution will remove.

Correct Answer: A



Of all the choices, only this answer properly identifies the desired outcome as how the organization will operate once the solution has been implemented. Answer: B is incorrect. Business goals and desired outcomes are not the same. Answer: D is incorrect. The solution doesn't remove the desired outcome. Answer: C is incorrect. The solution is not always a financial gain so this choice is not valid.

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