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### QUESTION 1

You have identified a task in your task list that cannot be completed until the inspector for the project signs off on the initial deliverables. The inspector's signoff on the initial deliverables is called what?

- A. Constraint
- B. Assumption
- C. Dependency
- D. Milestone

Correct Answer: C

The current task is dependent on the preceding task of the inspector signing off on the deliverables.

Answer: A is incorrect. A constraint is anything that limits the current options, such as deadline or predetermined budget.

Answer: B is incorrect. An assumption is anything that you believe to be true, but it has not yet proven to be. Assumptions can be documented as part of the task list, but it does not answer this question. Answer:

D is incorrect. A milestone is typically completed at the end of a project phase and shows progress in the project schedule.

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### QUESTION 2

Which stakeholder in the solution assessment task will provide information on technical constraints that could limit the solutions that may be implemented?

- A. Project manager
- B. Suppliers
- C. Sponsor
- D. Operational support

Correct Answer: D

Operational support can provide information on technical constraints that may limit the solutions that can be implemented.

Answer: B is incorrect. Suppliers provide information on the functionality associated with a particular solution option.

Answer: C is incorrect. The sponsor approves the expenditure of resources to purchase or develop a



solution and approve the final recommendation.

Answer: A is incorrect. The project manager plans and manages the selection process of the solution.

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### QUESTION 3

Bonny is the business analyst for her organization and she's making a determination from which vendor the solution should be purchased. She has identified several categories to measure each vendor's overall performance and solution. cost, schedule, experience, certification, references, and years in business. For each category, she has identified scores the vendor may earn; for example, cost is worth 25 points, schedule is worth up to 20 points, and years in business is worth up to ten points. The vendor who gets the most points in the assessment will win the contract. What is Bonny using in this scenario?

- A. Scoring model
- B. Vendor profile assessment scale
- C. Weighted scoring model
- D. Screening system

Correct Answer: C

This is an example of a weighted scoring model; as some categories are more valued than others, they carry more weight in the decision.

Answer: D is incorrect. A screening system is a method to "screen out" a vendor from selection.

Answer: A is incorrect. A scoring model is almost correct, but this usually has a uniform score for each category, rather than weighted values for each category.

Answer: B is incorrect. This isn't a valid term for this question, so this choice is not correct.

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### QUESTION 4

You are the business analyst for your organization and you're training Marcy, a new business analyst, on how requirements are formed. Which one of the following best describes how requirements are formed?

- A. Stakeholders' needs, wants, and expectations
- B. Solutions-based approach
- C. Change-driven approach
- D. Risk and reward solution

Correct Answer: A

Requirements are based on stakeholders' needs, wants, and expectations. This is why it's important to identify stakeholders and requirements gathering processes early in the project to quickly and accurately capture requirements.

Answer: B is incorrect. This is not a valid answer to the question, as not all requirements gathering are solutions-driven,



but could be just a study. Answer: D is incorrect. The risk and reward solution is always considered, but requirements are based on stakeholders' needs, wants, and expectations. Answer: C is incorrect. The change-driven approach isn't a valid answer for this question.

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#### QUESTION 5

A business analyst is meeting with the customer of the project. The customer tells the business analyst that she can only allow the budget of \$575,000 for the project. This budget is best described as what type of constraint?

- A. Technical constraint
- B. Verified constraint
- C. Financial constraint
- D. Business constraint

Correct Answer: D

A business constraint describes the limitations on the available solution - including financial, schedule, and resource limitations.

Answer: C is incorrect. Financial constraint is not a category of business analysis constraints and assumptions.

Answer: A is incorrect. A technical constraint describes an architectural decision that may affect the allowed solution, such as development language, hardware, or software.

Answer: B is incorrect. There's not a category of constraints called a verified constraint.

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