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QUESTION 1

You are the business analyst for your organization and your requirements for the endeavor have recently been approved. Your organization creates a baseline for the requirements based on the approval of the requirements. What must happen in your business analysis activities if the requirements for your endeavor need to be changed?

- A. You'll need to create new baselines.
- B. You'll need to implement configuration management.
- C. You'll need to use a change control system.
- D. You'll need to create requirements versioning.

Correct Answer: C

If an organization baselines requirements and the requirements change after approval, then the organization must use a change control system. The change control system helps to manage desired changes, provides governance for the change, and documents the proposed change. Answer: A is incorrect. Rebaselining is rarely appropriate; sending the changes through the change control system is the best answer. Answer: D is incorrect. Requirements versioning may be appropriate if the changes are actually approved after they've passed through the change control system. Answer: B is incorrect. Configuration management controls the features and functions of the requirements. The best choice is to send the proposed change through the change control system.

QUESTION 2

A business analyst (BA) needs to obtain agreement on and approval of requirements for a software solution. In order for this task to proceed, what does the BA need to understand?

- A. The verified requirements
- B. The solution design
- C. The business analysis approach
- D. The stakeholder roles

Correct Answer: C



Core Concept	During Requirements Life Cycle Management, business analysts...
Change: the act of transformation in response to a need.	manage how proposed changes to requirements and designs are evaluated during an initiative.
Need: a problem or opportunity to be addressed.	trace, prioritize and maintain requirements to ensure that the need is met.
Solution: a specific way of satisfying one or more needs in a context.	trace requirements and designs to solution components to ensure that the solution satisfies the need.
Stakeholder: a group or individual with a relationship to the change, the need, or the solution.	work closely with key stakeholders to maintain understanding, agreement, and approval of requirements and designs.
Value: the worth, importance, or usefulness of something to a stakeholder within a context.	maintain requirements for reuse to extend value beyond the current initiative.
Context: the circumstances that influence, are influenced by, and provide understanding of the change.	analyze the context to support tracing and prioritization activities.

Reference:

Babok v3.0 ?IIBA guide

QUESTION 3

You work as a project manager for SoftTech Inc. You are working with the project stakeholders to begin the qualitative risk analysis process. You will need all of the following as inputs to the qualitative risk analysis process except for which one?

- A. Risk management plan
- B. Stakeholder register
- C. Project scope statement
- D. Risk register

Correct Answer: B

You would not need the stakeholder register to perform qualitative risk analysis. Qualitative Risk Analysis uses the likelihood and impact of the identified risks in a fast and cost-effective manner. Qualitative Risk Analysis establishes a basis for a focused quantitative analysis or Risk Response Plan by evaluating the precedence of risks with a concern to impact on the project's scope, cost, schedule, and quality objectives. The qualitative risk analysis is conducted at any



point in a project life cycle. The primary goal of qualitative risk analysis is to determine proportion of effect and theoretical response. The inputs to the Qualitative Risk Analysis process are: Organizational process assets Project Scope Statement Risk Management Plan Risk Register

QUESTION 4

What condition of the requirements must be fulfilled in order to use the matrix documentation approach to specify and model requirements?

- A. The requirements must have opposing values.
- B. The requirements must have common characteristics.
- C. The requirements must have the uniform structure.
- D. The requirements must have rated goals, such as time, cost, and quality.

Correct Answer: C

In order to use the matrix documentation approach to model requirements, the identified requirements must have the uniform structure of their characteristics and identification.

Answer: A is incorrect. The requirements do not need to have opposing values to use the matrix documentation approach.

Answer: B is incorrect. While this choice is tempting, the best answer is the uniform structure.

Answer: D is incorrect. This isn't a valid answer, as requirements don't need rated goals.

QUESTION 5

Beth is a business analyst for her organization and she's completing the tasks in the requirements management and communication knowledge area. As a result of these tasks, she'll create several things for her organization. Which one of the following, however, is not one of the outputs of the requirements management and communication tasks?

- A. Traced requirements
- B. Requirement management plan
- C. Requirement package
- D. Approved requirements

Correct Answer: B

The inputs to requirements management and communication are as follows: Business Analysis (BA) communication plan Requirement Management Plan Solution Scope Requirements Structure Organizational Process Assets Stakeholder, List, Roles, and Responsibilities Requirements Answer: A, C, and D are incorrect. The outputs of requirements management and communication knowledge area are as follows: Approved Requirements Communicated Requirements Maintained and Reusable Requirements Traced Requirements Requirement Package



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