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QUESTION 1

When can changes to requirements occur in a business analysis planning and monitoring assignment?

- A. Changes to requirements can occur any time after the project's change control system has been enacted.
- B. Changes to requirements can occur at any time.
- C. Change to requirements can occur any time before the project scope statement is created.
- D. Change to requirements can occur at any time before the key stakeholders approve the identified requirements.

Correct Answer: B

Changes to requirements can, and often do, happen at any time.

Answer: D is incorrect. Just because the key stakeholders approve the requirements does not mean that they would not like to add requirements later in the project. Answer: C is incorrect. The project scope is generally a good reflection of the identified requirements, but changes can still happen.

Answer: A is incorrect. Changes to the requirements can happen even before the project begins.

QUESTION 2

Complete this statement. Policies and rules serve as boundaries and _____ the organization and the operation of the organization.

- A. Influence
- B. Constraint
- C. Direct
- D. Lead

Correct Answer: B

Policies and rules serve as boundaries and constraint the organization and the operation of the organization. They provide a framework for the organization's employees to operate within.

Answer: A is incorrect. Influence is not the best choice for this question.

Answer: C is incorrect. Direct is not the best choice for this question. Leaders direct, align, and motivate people, not rules.

Answer: D is incorrect. Leadership is provided by people, not policies and business rules.



QUESTION 3

A new regulation is introduced that the project must comply with to remain competitive and industry compliant. Management wants to understand the effect of this new requirement on the project. What will the business analyst (BA) use to evaluate the change?

- A. Process Modelling
- B. Domain Knowledge
- C. Traceability
- D. Impact Analysis

Correct Answer: D

Impact analysis: An assessment of the effects a proposed change will have on a stakeholder or stakeholder group, project, or system.

QUESTION 4

You are the business analyst for your organization and you're creating a data flow diagram to show how information is input, processed, stored, and output from a system. Which element of a data flow diagram represents a process that transforms data by combining it with other data?

- A. Data flow
- B. External entities
- C. Data process
- D. Concatenation

Correct Answer: C

The data process describes the transformation of data in some way, either combining the data, reordering the data, converting the data, filtering the data, or other such activities.

Answer: B is incorrect. An external entity is a source or destination of data. It is represented as a labeled rectangle.

Answer: A is incorrect. Data flow identifies where data is being moved between a data process and an external entity, a data store or another data process.

Answer: D is incorrect. Concatenation isn't a valid component of a data flow diagram so this choice is not valid.

QUESTION 5



You are hired as a contract project manager for Dreams Unlimited Inc. The project involves setting up ten servers and fifty client computers on the network. From past experience, you know it takes around fifteen hours to install, test, and finalize a server, while it takes only ten hours for a client. You consider these data for making an estimate of schedule of the task. Which of the following estimation techniques has been used?

- A. Bottom-up
- B. Schedule performance index
- C. Parametric modeling
- D. Analogous

Correct Answer: D

According to the question, your estimation is based on the parameters from a previous activity. Such estimation is performed through the analogous estimating technique.

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