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QUESTION 1

What tool is best described as a spreadsheet to use when there's a relatively low amount of requirements that need to be traced?

- A. Roles and responsibilities chart
- B. Quantitative matrix
- C. Coverage matrix
- D. RACI Chart

Correct Answer: C

Coverage matrix is a spreadsheet that's ideal to use when there's a relatively low amount of requirements that need to be traced. This tool is typically used to trace high-level requirements. D is incorrect. RACI Chart is a responsibility assignment matrix for resources and activities. It is not a tracing tool for requirements. A is incorrect. The roles and responsibilities chart is ideal for tracking who does what in regard to assignments, but not for tracing requirements. B is incorrect. Quantitative matrix is used to quantify the probability and impact of risks, not to trace requirements.

QUESTION 2

The business analyst (BA) has an item logged in the action items register requiring the verification of forthcoming legislation in the next 3 months that might have an impact on the proposed architecture. What should the BA do next?

- A. Transfer the item to the legal department
- B. Determine the performance measures
- C. Assess the impact immediately
- D. Present the item to the project manager

Correct Answer: C

The BA should assess the impact of the forthcoming legislation immediately when it is logged in the action items register. This is because assessing the impact of a change is a technique that involves analyzing how a change affects the existing or proposed solution, business processes, stakeholders, or organization. Assessing the impact of the forthcoming legislation immediately can help the BA to identify and mitigate any potential risks or issues that might have an impact on the proposed architecture and plan accordingly. The other options are not as urgent or appropriate as assessing the impact immediately. References: BABOK Guide, section 10.16: Impact Analysis CCBA Practice Test,

QUESTION 3

Mark is the business analyst for his organization. He is working with the solution development team and he believes that the team does not want to implement a certain portion of the requirements. The team is expressing the difficulty of the requirements and how it will be extremely challenging to complete. When Mark asks about a similar project that the team completed, they insist that this is a different type of requirements though Mark believes that it is not. What is the solution development team appearing to do to the requirements?



- A. Get the requirements removed from the project scope.
- B. Change the prioritization of the requirements based on overstated complexity of the project work.
- C. Change the prioritization of the requirements based on the past project.
- D. Have the business analyst report the difficulty of the project work to the project customer.

Correct Answer: B

In this instance it appears that the solution development team is attempting to change the prioritization of the requirements to their benefit by overestimating the complexity of the project work.

QUESTION 4

A company is embarking on a software project in a heavily regulated domain. The client expects large upfront planning and detailed documentation for the project. The recommended approach for the project will be:

- A. adaptive.
- B. predictive.
- C. waterfall.
- D. scrum.

Correct Answer: B

The predictive approach to delivery is a more formal approach and hence can cause a rework of tasks and activities already completed when a change is implemented as well as of the activities required to assess the proposed change on the whole.

A lot of requirements elicitation and analysis done in the early phases of a project follow the predictive approach. This means when a change is required during later phases of this type of project, there is often a higher impact on the time, cost, and effort required. An adaptive approach will try and minimize the impact of changes with iterative implementations from an early stage of the project. This approach typically lends itself to a less formal and more adaptable approach to manage the impact of change that is introduced during the life cycle of the project. Within the adaptive approach to delivery, the idea of an evolutionary delivery may also reduce the need for a formal impact assessment to be performed when a change is proposed to a requirement.

QUESTION 5

A business analyst (BA) has elicited the following requirement; "The solution must ensure the portal response times are under 2 seconds." What requirement classification schema does this requirement belong to?

- A. Nonfunctional requirements
- B. Stakeholder requirements
- C. Transitional requirements
- D. functional requirements



Correct Answer: A

The requirement classification schema that this requirement belongs to is nonfunctional requirements. Nonfunctional requirements are statements of conditions or restrictions on a solution or its components that affect its quality, performance,

usability, reliability, security, etc. Nonfunctional requirements specify how well a solution should perform or behave.

The other options are incorrect because:

Option B is incorrect because stakeholder requirements are not a requirement classification schema, but a requirement type. Stakeholder requirements are statements of needs, expectations, preferences, or problems of stakeholders or an organization.

Option C is incorrect because transitional requirements are not a requirement classification schema, but a requirement type. Transitional requirements are statements of capabilities or conditions that enable a solution to transition from its current state to its desired future state.

Option D is incorrect because functional requirements are not a requirement classification schema, but a requirement type. Functional requirements are statements of features, functions, or behaviors of a solution or its components that enable it to provide value to stakeholders.

References:

BABOK Guide v3, section 6.1: Specify and Model Requirements CCBA

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