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QUESTION 1

A business analyst (BA) has been coordinating several meetings with stakeholders to reach consensus regarding the solution design to implement a global currency exchange system for an international bank. Consensus has not been reached yet, although BA has great communication skills and is trusted by all stakeholders. The stakeholders formally approved the business need initially.

Why is there disagreement?

- A. The requirements are interpreted differently by each stakeholder.
- B. The requirements are incorrectly traced.
- C. The approval authority for the solution is unclear.
- D. More solution alternatives need to be generated.

Correct Answer: A

QUESTION 2

An automobile manufacturer is undertaking a project intended to modify or replace the company's current timekeeping system. Negative employee reaction to change follows as word of the proposed solution spreads throughout the company. What could a business analyst (BA) do to prevent or reduce employee discontent?

- A. Relay upper management support to stakeholders
- B. Record negative employee reaction as a project risk
- C. Propose cultural changes for the organization
- D. Report potential sources of dissent to management

Correct Answer: D

QUESTION 3

What business analysis process ensures that requirements specifications and models meet the necessary standard of quality to allow them to be used effectively to guide further work?

- A. Identify constraints and assumptions
- B. Validate requirements
- C. Verify requirements
- D. Specify and model requirements

Correct Answer: C



QUESTION 4

Which of the following authorizes the project to exist within the organization?

- A. Project charter
- B. Project network diagram
- C. Project integration management
- D. Project boundaries

Correct Answer: A

QUESTION 5

You are the business analyst for your organization and working with Tim to identify the assumptions within the business solution. Which one of the following is an assumption?

- A. The vendor believes the hardware should arrive by December 1
- B. The software must be compatible with Windows Vista
- C. The software must cost less than \$99 per license
- D. The hardware must cost less than \$450 per unit.

Correct Answer: A

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