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QUESTION 1

A business analyst (BA) is outlining who should participate in an upcoming requirements elicitation meeting.

From whom should the BA obtain approval before selecting the participants?

- A. Sponsor
- B. End user
- C. Project manager
- D. Subject matter expert

Correct Answer: C

QUESTION 2

An insurance company wants to implement a business intelligence solution to consolidate data from various different internal systems to provide a better understanding of their customer base.

A business analyst (BA) is engaged to put together a tender (bid) to be sent to various business intelligence providers and implementation partners. Among other information, the business analyst requests the following:

Licensing costs for Year 0 based on meeting 1 Central Processing Unit (CPU) license
Licensing costs for specific user types such as Report Creators, Online Analytical Processing (OLAP) users and Power users
Predicted licensing costs for renewing in Years 1 and 2
Full implementation costs

After reviewing the received vendor responses the project team shortlists the candidates to 3 and the BA structures the received information as follows: The BA also conducts a sensitivity analysis to compare the expected costs should the company's needs grow based on the following information:

		Company A	Company B	Company C
License Costs	Year 0	\$323,458	\$373,355	\$400,244
	Years 1 and 2 Total	\$270,092	\$202,086	\$214,096
Implementation Costs		Phase Ia: 28,500 fixed price (30 days) Phase Ib: 55,000 fixed price (60 days) Phase 2: 121,500 fixed price (120 days)	150 days @ \$1,500 per day	159 days @ \$1,350 per day
Travel Expenses		\$10,000	\$10,000	\$10,000

Scenario 1: Ten extra report creator, 1 extra OLAP user and 1 extra power user licenses and 2 extra CPU licenses

Scenario 2: Twenty five extra report creator, 1 extra OLAP user and 1 extra power user licenses and 3 extra CPU licenses



		Company A	Company B	Company C
Cost Increase	Price change per CPU	\$20,000	\$50,000	\$217,978
	Report Creator license cost	N/A	\$2,070	\$1,589
	OLAP user license cost	N/A	\$2,070	\$1,000
	Power user license cost	N/A	\$3,970	\$789

What is the time difference in days between the shortest and longest implementation?

- A. 39
- B. 51
- C. 60
- D. 19

Correct Answer: B

QUESTION 3

An organization is trying to streamline its current processes to improve performance and reduce costs. A business analyst (BA) conducted a process improvement workshop and identified the following issues as the top three items to be addressed:

1.

There are multiple teams to define systems, functionality, and content. In many instances multiple teams are defining the same functionalities while other functionalities are not being defined at all, leading to unclear understanding of business requirements.

2.

Product specification forms are published each year. A comparison tool is used to evaluate specification between yearly releases, but does not adequately identify changes between versions and needs to be improved.

3.

Training consists of a new team member shadowing a seasoned team member. There are not written training materials for formal training sources therefore training is inconsistent and not meeting the needs of the organization.

What approach would help the BA to understand the functionality definition issues?

- A. Business Analysis Communication Plan
- B. Business Analysis Performance Assessment
- C. Risk Register
- D. Requirements Traceability Repository



Correct Answer: B

QUESTION 4

During a retrospective, the project team agrees the way they organized the user stories during the first sprint could be improved. The business analyst (BA) plans to make the stories more accessible going forward. Which of the following will the BA update?

- A. Organizational performance standards
- B. Information management approach
- C. Business analysis performance assessment
- D. Project lessons learned register

Correct Answer: B

QUESTION 5

What part of defining the business needs process will evaluate the ends that the organization is seeking to achieve?

- A. Business goals and objectives
- B. Alternative identification
- C. Solution assessment
- D. Requirements

Correct Answer: A

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