



# 70-498<sup>Q&As</sup>

Delivering Continuous Value with Visual Studio Application Lifecycle Management

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### QUESTION 1

Historically your IT group has done a poor job of reporting issues and successes to key decision makers in a timely manner, due to incomplete or inconsistent application lifecycle management (ALM) practices.

You are implementing Scrum as the process framework for new projects. The scrum master will publish daily progress reports to the product owner and key stakeholders.

You need to view daily progress and identify if bottlenecks are occurring in the development process.

Which report should you use?

- A. Bug Trends
- B. Sprint Burndown
- C. Cumulative Flow
- D. Release Burndown

Correct Answer: C

Kanban teams prefer to use a Cumulative Flow Diagram to visualize work across the entire backlog. Visualizing the backlog in this manner can help to identify bottlenecks in the process. Scrum Teams can also use a Cumulative Flow Diagram. Professional Scrum Development with Microsoft Visual Studio 2012 p.6

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### QUESTION 2

A development team is attempting to use Scrum as its process framework. You join the team as the new scrum master.

During a meeting, a developer states that his "task is done."

You need to describe to the team how the word "done" relates to Scrum.

What should you do?

- A. The word "done" indicates that code has been approved for release to production.
- B. The word "done" indicates that code compiles and has been unit tested.
- C. The word "done" indicates that code has been approved through testing and quality assurance.
- D. The word "done" must be defined, communicated, and agreed to by the team.

Correct Answer: D

The Definition of "Done" is a simple, auditable checklist created by the Development Team. It must be understandable by the Product Owner, the Scrum Master, and any stakeholders. Professional Scrum Development with Microsoft Visual Studio 2012 p.36

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### QUESTION 3



You are developing an application by using a team of developers and a team of testers. You have an automated nightly build.

Currently, the testers take too long to test and the developers are closing a large number of bugs as "unable to reproduce."

You need to improve the test cycle time.

Which two actions should you perform? (Each correct answer presents part of the solution.

Choose two.)

- A. Enable code analysis.
- B. Instruct the testers to use diagnostic data collection in their test environment.
- C. Instruct the testers to test only every other build.
- D. Instruct the testers to use action recordings and playback during manual testing.
- E. Assign an extra day for testing at the end of the iteration.

Correct Answer: BD

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#### QUESTION 4

You are a lead developer for your company. You are responsible for a managed application with an existing codebase.

Customers report that the software is unstable. Management wants you to lead an effort to add unit testing to the application.

You need to identify the part of the application that will benefit most from adding unit tests. The goal is to achieve better software quality for the most users.

Which section of code should you target? More than one answer choice may achieve the goal. Select the BEST answer.

- A. code that has remained unchanged for years
- B. code that is complicated but rarely executed
- C. code that was recently added to the project
- D. code to which many bug reports have been traced

Correct Answer: D

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#### QUESTION 5



As the manager of a mission-critical application development project, you oversee the technical delivery of a software application.

The project has not met any of its milestones, and there are early signs that what requested. Each iteration is taking approximately three weeks longer to finish than available is being produced is not what the stakeholders have was

scheduled. No more resources will be made available.

You need to reduce the cycle time without impacting commitments.

Which two actions should you perform? (Each correct answer presents a complete solution. Choose two.)

- A. Reduce (or remove) cycle requirements for quality assurance (QA) and user acceptance testing (UAT). Reorganize the project team to have all hands working on development tasks until the backlog has been caught up to schedule.
- B. Analyze the complexity of the work in progress (WIP) and determine if there is any way to simplify the tasks.
- C. Work with your technical leads to remove any features from the end product that, on paper, make up the difference in project delays. Then inform the stakeholders what you will patch in later.
- D. Create a technical oversight committee that will meet and review all project work and identify areas for improvement for the next cycle.
- E. Identify and remove wait times in the development cycle.

Correct Answer: BE

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