



1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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QUESTION 1

What is the purpose of the Project Execution and Control Phase?

- A. To prove the solution described in the scope document meets the project requirements.
- B. To provide adequate visibility into actual progress so that management can take effective actions when necessary.
- C. To successfully transition from the sales team to the delivery team.
- D. To provide an adequate foundation for the Project Management Plan.

Correct Answer: B

Project Execution and Control runs concurrently with the Implement focus area phases. The purpose of the Project Execution and Control Phase is to provide adequate visibility into actual progress so that management can take effective actions when the project's performance deviates significantly from the project plans. The Project Execution and Control Phase includes tracking and reviewing the project's accomplishments and results against documented WBS, project estimates, time schedule, resource plan, and cost budget, and adjusting these plans based on the actual accomplishment and results.

QUESTION 2

The client asks that the project be thoroughly documented. How many of the documents available through the Manage Focus Area should be used?

- A. all of them
- B. none of them
- C. only those that are fit for the project
- D. only those that the client selects

Correct Answer: C

QUESTION 3

What describes the initial Iteration Plan for the Inception phase?

- A. It is a static plan, which is set during Bid Transition.
- B. It is created in the Project Startup Phase.
- C. It focuses on the milestones for the Elaboration Phase.
- D. It is not needed because Inception is a short phase.

Correct Answer: B

Note:



The overriding goal of the Inception phase is to gain concurrence among all stakeholders on the lifecycle objectives for the project. The Inception phase is critical for all projects because the scope of the effort, the high-level requirements, and the significant risks must be understood before the project can proceed. The Inception phase is used to kick off a project; review the strategic direction of the business; and confirm, document, and prioritize the high-level business requirements for the project.

It is also the time to begin assembling and integrating the project team, to scope the entire engagement, and develop the initial project plan.

QUESTION 4

Select the type of use case scenario indicated by the red line in the following picture.



- A. Exception
- B. Main Success
- C. Alternate
- D. Secondary

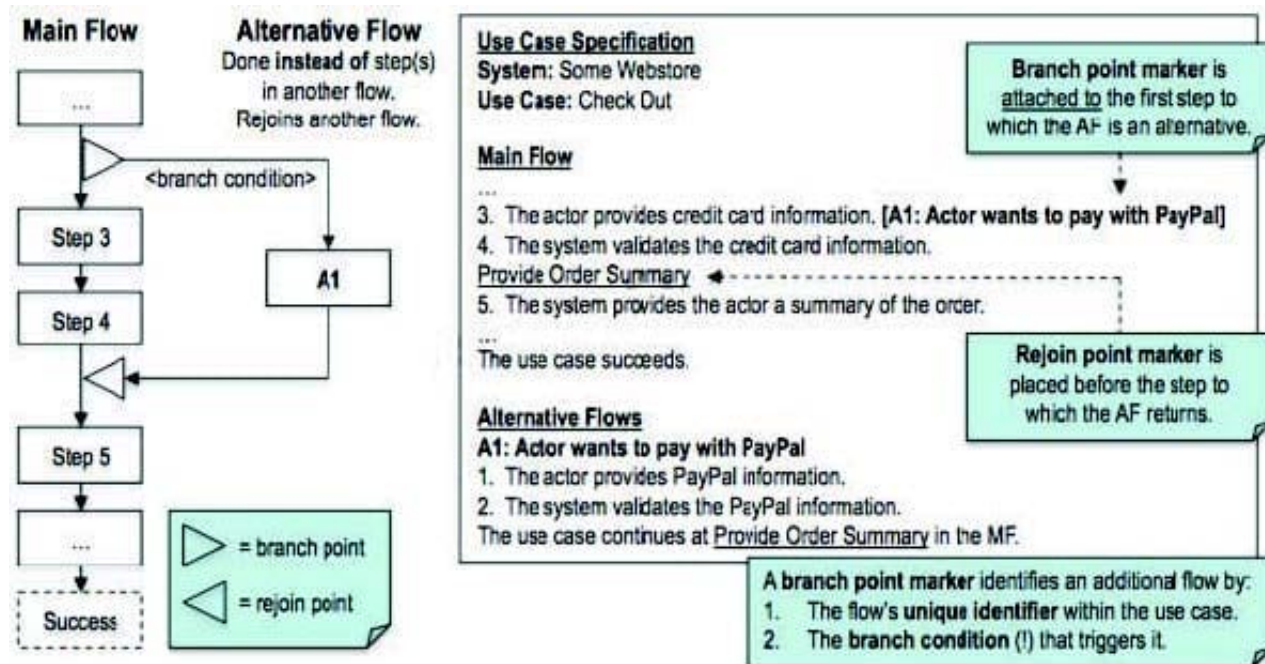
Correct Answer: C

An alternative flow Definition: A conditional set of steps that are an alternative to one or more steps in another flow (the



alternative flow is performed instead of the other step or steps), after which the use case continues to pursue its goal.

Example:



QUESTION 5

Which two items are completed during the Work Management close?

- A. final backup and archiving of the project workplan
- B. back up of the project diary
- C. production of final schedule metric report
- D. payment of all vendor invoices
- E. reconciliation of open accounts payable

Correct Answer: AC

Note: Work Management - The objective of the Work Management process is to develop the work plan and to define and document the processes and policies to be used to execute, maintain, control and close-out the Project Workplan.

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