



# 1Z0-466<sup>Q&As</sup>

Project Lifecycle Management Essentials

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### QUESTION 1

Which two statements are true about planning in OUM?

- A. A work product is always included for every task in the project workplan.
- B. Unnecessary tasks can be eliminated from the project workplan.
- C. Each task in OUM needs to be included in the project workplan.
- D. Tasks can be combined depending on the scope and risk of the project.
- E. Tasks can be eliminated when there is no staff assigned to them.

Correct Answer: BD

B(not C): Example:

Our next step is to eliminate activities/tasks that are not needed. Consider the following:

D: Finally, you should consider whether it is advisable or appropriate to combine tasks or to execute your project using OUM's activities ?which are groupings of tasks.

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### QUESTION 2

Select the three major activities in the Project Start Up phase.

- A. Develop Staff Plan and Budget
- B. Manage Project Quality
- C. Validate Scope, Stakeholders, and OCM Strategy
- D. Review Bid and Contract
- E. Establish Estimate
- F. Develop Detail Project Plan

Correct Answer: ACD

\*The Project Start Up phase precedes the Inception phase. Project startup is where all of the project planning activities take place and where policies, procedures, and strategies are defined for each of the processes, which govern the conduct of the engagement.

\*In OUM Manage, one of the first activities that occur during the Project Startup phase involves the Project Manager and the client (Project Sponsor) jointly creating the Project Management Framework. This framework establishes the ground rules for the project and is the first step in communicating, establishing trust, and setting expectations.

The key focus for the remainder of the Project Startup Phase is to evolve the Project Management Framework into a detailed Project Management Plan based on the agreed upon foundation. In prior versions of OUM Manage, the equivalent work product was named the "Terms of Reference". Literally, this was the work product referenced to sort out



problems when future misunderstandings occurred.

Incorrect: Not B Not F

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### QUESTION 3

What involvement is a critical success factor in reviewing the project scope and approach and determining the Project Management Framework?

- A. Client
- B. Sales
- C. Delivery
- D. Consulting
- E. Steering Committee
- F. Stakeholders

Correct Answer: F

Note:

All people and organizations that have an interest in the project or its outcome are called project stakeholders. The stakeholders provide input to the requirements of the project and the direction the project should take throughout its life cycle.

The list of stakeholders can be large and can change as the project matures. One of the first requirements to properly manage a project is the creation of a key stakeholder list. Be very careful to include all key stakeholders. Many projects have been derailed due to the political fallout of excluding a key stakeholder.

Every potential stakeholder cannot be included in all aspects of a project, so it is important to identify the stakeholders who represent all stakeholders.

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### QUESTION 4

Where can you access all the phases, activities, tasks, supplemental content, and reference files associated with the OUM Manage Focus Area?

- A. Implement Models View
- B. Manage View
- C. Implement View
- D. Project Manage View



E. Envision View

F. Project Plan

Correct Answer: B

OUM 5.6 provides the following views: \*Manage Views /Manage Focus Area

\*Implement Views

\*Envision Views

\* Other Views

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### QUESTION 5

What is true about Organizational Change management in OUM Manage?

- A. Understanding how the clients deals with change is critical to driving user acceptance.
- B. It involves only the end-user community.
- C. It increases the risk of organizational disruptions.
- D. New technology will overcome people's resistance.

Correct Answer: A

The Organizational Change Management process starts at the strategic level with executives and then identifies the particular human and organizational challenges of the technology implementation in order to design a systematic, time-sensitive, and cost-effective approach to lowering risk that is tailored to each organization's specific needs. In addition to increasing user adoption rates, carefully planning for and managing change in this way allows organizations to maintain productivity through often difficult technological transitions. This in turn enables the organization to more easily meet deadlines, realize business objectives, and maximize return on investment

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