



1Z0-466^{Q&As}

Project Lifecycle Management Essentials

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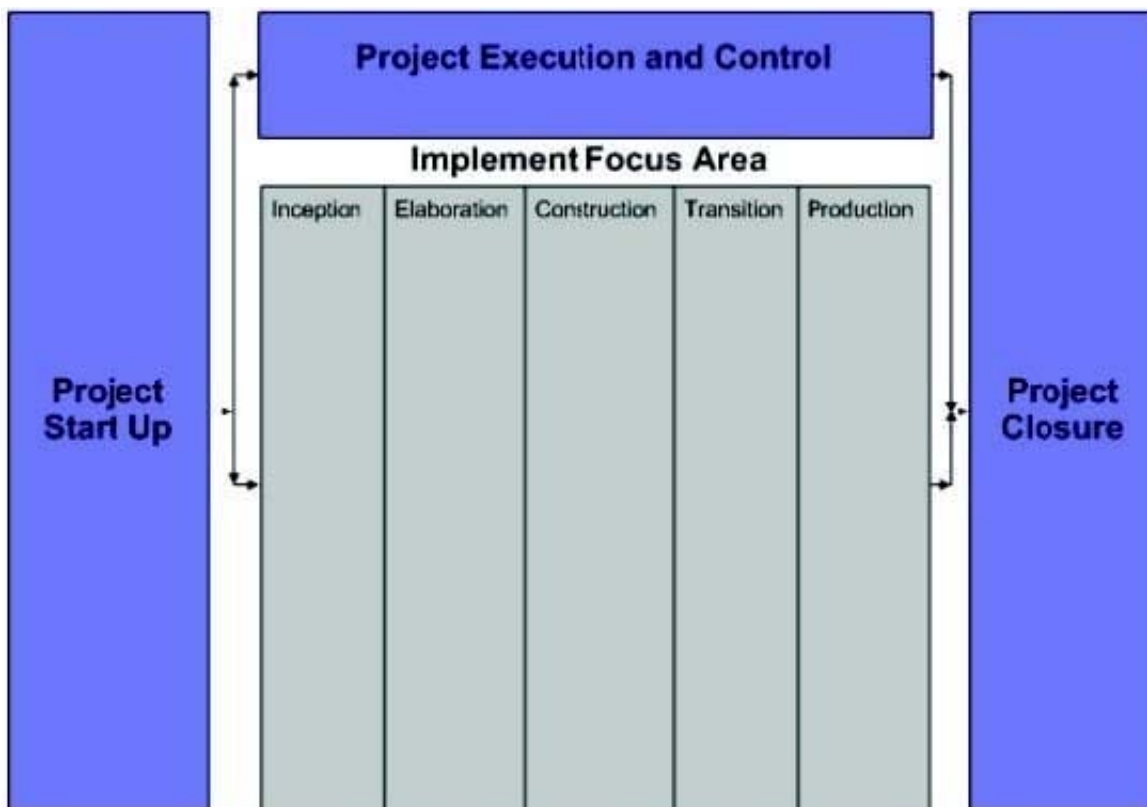
QUESTION 1

What describes the nature of the activities within the Project Execution and Control phase?

- A. They are dependent upon one another.
- B. They are dependent upon earned value.
- C. They are ongoing.
- D. They are grouped according to priority.

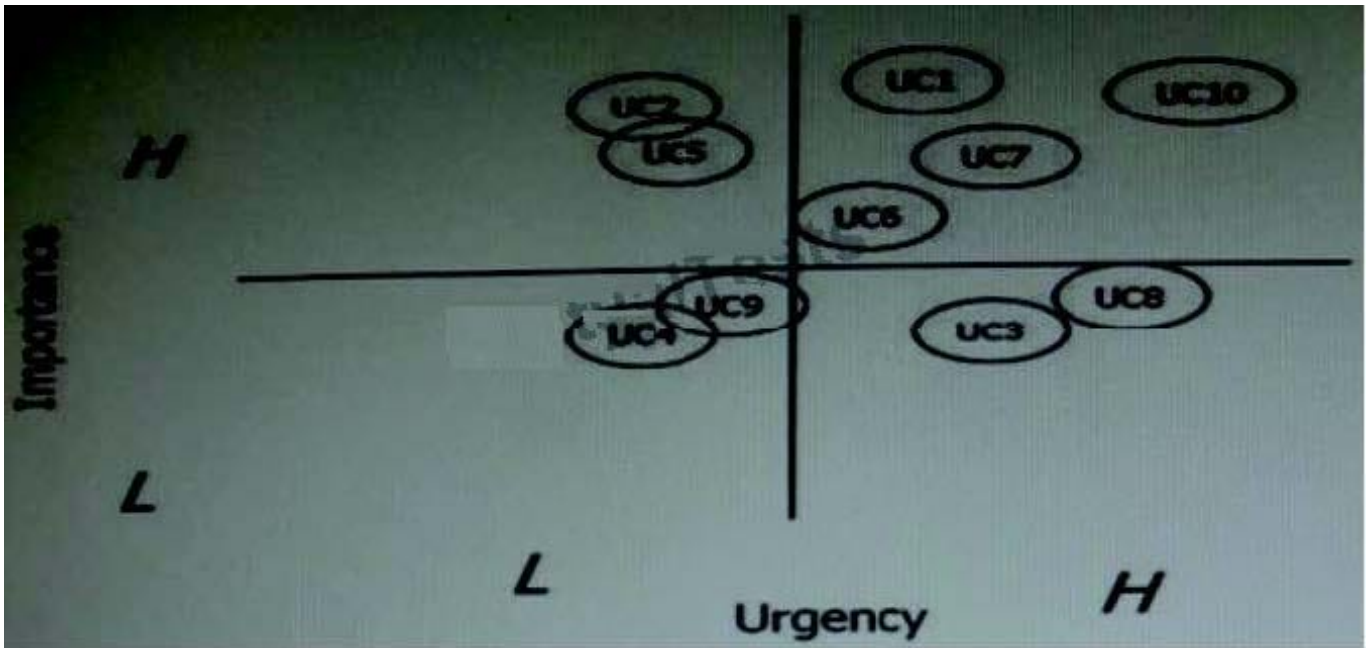
Correct Answer: A

The Manage focus area has three phases: Project Start Up Phase Project Execution and Control Phase Project Closure Phase Integration of the Manage focus area phases with the Implement focus area phases is illustrated below:



QUESTION 2

Using the 2 x 2 Urgency/Importance Matrix below, select the use case with highest priority.



- A. UC2
- B. UC4
- C. UC6
- D. UC8
- E. UC10

Correct Answer: E

QUESTION 3

What is true about the Work Management Plan?

- A. It outlines the major milestones of the project.
- B. It is a document produced during the contract process.
- C. It documents the strategy, control processes, and policies that are used to manage, support, and implement the work during the project.
- D. It is produced by the Configuration Management team.
- E. It defines the competencies of the project team.

Correct Answer: C

Note:

*The purpose of the Work Management Plan is to establish procedures for defining, monitoring, and



directing all work performed on the project.

*The Work Management Plan should clearly state the procedures for defining, documenting, gaining agreement on, and communicating the project's work plan and the processes to be used for which the plan would be executed and controlled.

The project work plan is the hub of project management as it denotes all activities that the team will be participating in within the project's scope, objectives, and approach and it provides a repository of data that the project manager can utilize to manage the project to plan. Processes that would be used for work plan execution and control would include the following:

• Developing the Baseline Project Work Plan

• Controlling the Work Plan through the life cycle of the project.

• Executing the Work Plan

• Managing Team Work
• Managing Team Time

QUESTION 4

What is the definition of Scope Change Management?

- A. Capture, evaluate, and approve change requests to the agreed project baseline
- B. Establish clear boundaries for the work products.
- C. Identify when new team members are needed.
- D. Evaluate vendor bids.

Correct Answer: A

QUESTION 5

Select three benefits of the Oracle Unified Method.

- A. It provides a common language.
- B. Easier integration of acquisitions.
- C. It decreases implementation time.
- D. It reduces duplication and focus methods investment on deeper materials
- E. It decreases implementation costs.

Correct Answer: CDE



*More Cost Effective ?OUM facilitates improved control of project expenses by using a flexible work breakdown structure that allows you to perform only necessary tasks.

Note:The Oracle Unified Method (OUM) is Oracle's standards-based method that enables the entire Enterprise Information Technology (IT) lifecycle. OUM provides an implementation approach that is rapid, broadly adaptive, and business-focused. OUM includes a comprehensive project and program management framework and materials to support Oracle's growing focus on enterprise-level IT strategy, architecture, and governance. Oracle's Global Methods team has packaged OUM to accelerate your IT projects. OUM presents an organized, yet flexible, approach. Its defined, operational framework helps anticipate critical project needs and dependencies. With OUM, you can move efficiently through the IT lifecycle to quickly achieve measurable business results.

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