

JK0-017^{Q&As}

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QUESTION 1

Which of the following is a reason why the project kick-off meeting is important?

- A. It will introduce the team to the projects goals and objectives.
- B. It will provide a detailed timeline for the project and its deliverables.
- C. It will make the executive sponsor aware of project expectations.
- D. It will define the scope of the project.

Correct Answer: A

QUESTION 2

Before a change request is presented to the change control board, which of the following should the project manager do?

- A. Suggest the board study the cost of the change.
- B. Evaluate the affect on all other parts of the project.
- C. Review the change request with the project sponsor.
- D. Request team member input on the value of the change.

Correct Answer: B

QUESTION 3

Which of the following would require that the project risk register be updated?

- A. A qualitative risk analysis is performed
- B. A stakeholder has concerns about material delays
- C. The risk management plan is created
- D. Increased costs for required materials

Correct Answer: A

QUESTION 4

A project manager is performing activity sequencing using the arrow diagramming method (ADM). Which of the following is true of ADM?

A. ADM can only represent finish to start dependencies.



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- B. ADM cannot represent multiple successor activities.
- C. ADM can only represent activities that are on the critical path.
- D. ADM uses boxes representing activities, and arrows to represent dependencies.

Correct Answer: A

QUESTION 5

A customer is reporting that the projects deliverables are not meeting the acceptance criteria. Which of the following documents MOST likely needs to be updated?

- A. Deliverable summary
- B. Quality checklist
- C. Risk register
- D. Resource assignment matrix

Correct Answer: B

QUESTION 6

A project manager learns that a team member has falsified work experience, and does not have the knowledge required to complete the task. Which of the following should the project manager do?

- A. Reassign the individual to another role on the project team.
- B. Ignore the situation hoping that everything works out for the best.
- C. Assign other individuals to assist on the task to ensure the task does not get delayed further.
- D. Replace the member and ask the team manager to assign a more qualified person.

Correct Answer: D

QUESTION 7

Which of the following elements would be needed to prepare an effective project scope document?

- A. An approved project milestone schedule
- B. An approved risk assessment document
- C. An approved project charter
- D. A responsibility assignment matrix

Correct Answer: C

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QUESTION 8

The project cost performance index is 1.2 and the project manager has spent \$71,248 dollars to date. The project is currently 50 percent complete. Which of the following is the earned value (EV)?

- A. \$35,624.00
- B. \$59,373.33
- C. \$71,248.00
- D. \$85,497.60

Correct Answer: D

QUESTION 9

Which of the following is the effect of triple constraint on a project?

- A. A change in one constraint can be approved by the project sponsor.
- B. A change in one constraint may cause a change in another constraint.
- C. At least two constraints must change before there is an effect on the project.
- D. Changing all three constraints will cause the project to be closed.

Correct Answer: B

QUESTION 10

The schedule estimates for a particular work package that is underway were not properly considered and the timescales are too tight. Which of the following methods should the project manager select to investigate?

- A. PDM
- B. SPI and SV
- C. CPM
- D. Issues log

Correct Answer: B

QUESTION 11

Which of the following is the BEST definition of a stakeholder? (Select Two).

A. Anyone impacted negatively by the project.



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- B. Anyone who is in the company where the project is taking place.
- C. Anyone who is interested in the project.
- D. Anyone who negatively impacts the project.
- E. Anyone impacted positively by the project.

Correct Answer: AE

QUESTION 12

A project manager must initially address a performance issue with a project team member. Which of the following communication methods is BEST to use?

- A. Formal written communication
- B. Informal verbal communication
- C. Informal written communication
- D. Formal verbal communication

Correct Answer: B

QUESTION 13

A project manager is using a vendor with a fixed bid contract. The vendor would like to help out with other parts of the project.

Which of the following should the project manager do NEXT?

- A. Review the vendors SOW and determine if the additional work items can be included.
- B. Allow the vendor to accept the additional work on a time and material (TandM) basis.
- C. Allow the vendor to accept the additional work, but honor the fixed bid price.
- D. Explain to the vendor that the work is already assigned to the vendor with the lowest cost.

Correct Answer: A

QUESTION 14

Which of the following would MOST likely contain warranty information for the project deliverable?

- A. Scope statement
- B. Cost baseline



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- C. Risk assessment
- D. Transition plan

Correct Answer: D

QUESTION 15

Which of the following estimating types requires the MOST effort when creating a work breakdown structure (WBS)?

- A. Expert judgment
- B. Top-down
- C. Bottom-up
- D. Rough order of magnitude

Correct Answer: C

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