



# FCBA<sup>Q&As</sup>

BCS Foundation Certificate in Business Analysis

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### QUESTION 1

Which of the following statements is true?

- A. Shadowing is an effective way of preparing test scripts for user acceptance.
- B. Rich pictures and mind maps are used to document the requirements for the IT system.
- C. Interviews are effective in building a consensus view and securing agreement from a diverse group.
- D. Ethnographic Studies are concerned with the long term observation of the business environment.

Correct Answer: D

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### QUESTION 2

What is the model of a current business process often called?

- A. The AS-IS model.
- B. The AS-IF model.
- C. The n-IS model.
- D. The IS-IT model.

Correct Answer: A

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### QUESTION 3

When undertaking a CATWOE analysis, which sequence should the first four letters be considered in?

- A. W, T, C, A
- B. T, W, C, A
- C. W, C, T, A P
- D. T, A, W, C

Correct Answer: A

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### QUESTION 4

One of the stages of the Business Activity Process Model is 'Consider the perspectives'. Which of the following would be particularly relevant in this stage?

- A. PESTLE analysis.



- B. Requirements Modelling.
- C. Cost Benefit Analysis.
- D. Business Activity Modelling.

Correct Answer: D

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#### QUESTION 5

Which of the following approaches is the variation of the Waterfall lifecycle that shows explicitly the link between the analysis stages and the testing stages?

- A. V model.
- B. Spiral model.
- C. Unified process.
- D. Workflow model.

Correct Answer: A

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#### QUESTION 6

What is the MoSCoW principle used for?

- A. To analyse stakeholders.
- B. To determine strategy.
- C. To define a root definition.
- D. To prioritise requirements.

Correct Answer: D

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#### QUESTION 7

Which of the following is likely to be an input into the Analysing the Needs stage of the business analysis process model?

- A. Shortlist of business options.
- B. Validated requirements document,
- C. The business case.
- D. Agreed business activity model

Correct Answer: D

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### QUESTION 8

What is the business analyst doing when he or she compares the BAM with the current business situation?

- A. Gap analysis.
- B. Analysing perspective.
- C. Conceptual modelling.
- D. Defining CATVVOE.

Correct Answer: A

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### QUESTION 9

An analyst is defining the requirements for an online booking system and wishes to show the business managers the look and feel of the system in order to elicit usability requirements. What investigation technique should the analyst use?

- A. Workshops.
- B. Interviewing.
- C. Ethnographic study
- D. Prototyping.

Correct Answer: D

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### QUESTION 10

The requirements catalogue documents the business user or users who requested the requirement. Which heading in the requirements catalogue template would this information be recorded?

- A. Owner.
- B. Justification.
- C. Author.
- D. Source.

Correct Answer: D

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### QUESTION 11



The table below shows the costs and savings associated with a project. In which of the following years does the project break even?

	Year1	Year2	Year3	Year4	Year5
Software purchase cost	45000				
Software maintenance cost	5000	5000	5000	5000	5000
Staff savings	8000	8000	8000	8000	8000
Other savings	7000	7000	7000	7000	7000

- A. Year 4.
- B. Year 5.
- C. Year 3.
- D. The project does not break even.

Correct Answer: B

#### QUESTION 12

Which of the following is an example of Individual Tacit Knowledge?

- A. Culture.
- B. Process.
- C. Norms.
- D. Intuition.

Correct Answer: D

#### QUESTION 13

Style guides, manuals and job descriptions are examples of what type of knowledge?

- A. Explicit.
- B. Implicit.
- C. Tacit.
- D. Organisational.

Correct Answer: A

#### QUESTION 14



What do the arrow headed lines between activities represent on a business activity model?

- A. Activity sequence
- B. Logical dependency.
- C. Functional optionality.
- D. Flow of data.

Correct Answer: B

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#### QUESTION 15

The Boston Box may be used to analyse the portfolio of businesses owned by an organisation. Which of the following animals does it use in its term for businesses that have low market share in a market with low growth?

- A. Cow.
- B. Cat.
- C. Dog.
- D. Goat.

Correct Answer: C

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