EX0-003^{Q&As}

Managing Successful Programmes Foundation

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QUESTION 1

Why may a Business Change Manager be included within a project board structure of one of the programme\\'s projects?

A. Monitor the project\\'s finances against the costs of the programme

B. Provide a specific focus on transition and operational stability

C. Provide the procedures to manage project risks

D. Supply the project team with an understanding of the complete programme

Correct Answer: B

QUESTION 2

Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

A. Ensure that the Programme Board assess and understand what the Blueprint means

B. Work with the Business Change Team to design a coherent Blueprint

C. Confirm the impact on the Blueprint if programme changes are proposed

D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Correct Answer: A

QUESTION 3

What role has a focus on leading reviews and ensuring adequate assurance is designed into controls?

A. Senior Responsible Owner

B. Programme Manager

C. Business Change Manager

D. Programme Office

Correct Answer: A

QUESTION 4

Which is a governance area of focus for the Programme Manager in consultation with other stakeholders?

A. Providing support for governance assurance reviews

B. Initiating assurance reviews of programme viability

C. Providing business intelligence for Stakeholder Profiles

D. Designing the programm\\\'s governance arrangements

Correct Answer: D

QUESTION 5

Which information is included in Benefit Profiles?

A. Scheduled reviews

B. Dependent capabilities

C. Procedures to avoid double counting

D. Information audit requirements

Correct Answer: B

QUESTION 6

Which should be done during the process Closing a Programme?

A. Confirm that key stakeholders are satisfied with the improvements

B. Provide an opportunity to plan a post-project review

C. Identify the need for future assessment of benefit realization

D. Enable all outstanding risks to be closed

Correct Answer: C

QUESTION 7

Which is an area of focus of the Programme Office during the design of the Blueprint?

A. Maintaining control over the different versions of the Blueprint

B. Consulting with senior business managers on the future state

C. Providing strategic guidance during the design of the Blueprint

D. Ensuring a collaborative approach to authoring and assembling the Blueprint

Correct Answer: A

QUESTION 8

What does the\\'O\\' stand for in POTI, the model that helps with Blueprint development?

A. Outcome B, Organizational structure

B. Outputs D, Operational models

Correct Answer: B

QUESTION 9

Which is one of the critical organizational elements aligned by programme management?

A. Stakeholder communication

B. Evolutionary change

C. Quality control and assurance

D. Delivery mechanisms for change

Correct Answer: D

QUESTION 10

Which describes the result of a risk on a programme?

A. Risk cause

B. Risk appetite

C. Risk aggregation

D. Risk effect

Correct Answer: D

QUESTION 11

Why are programme governance baselines updated?

A. Reflect lessons learned, in Managing the Tranches

B. Adjust programme governance to align with project governance, in Delivering the Capability

C. Reflect lessons from earlier programmes, in Identifying a Programme

D. Prepare for benefit reviews, in Realizing the Benefits

Correct Answer: A

QUESTION 12

Which describes a benefit?

A. Verifiable improvement resulting from an outcome

B. New operational processes after transition

C. Deliverable ready for handover by a project

D. Totality of outputs from projects

Correct Answer: A

QUESTION 13

Which describes dependencies that are external to an organization\\'s programme and project environment?

A. Part of the governance of the corporate portfolio

B. Within the control of the programme itself

C. Resulting from government decisions to change legislation

D. Resulting from relationships between the projects within the Projects Dossier

Correct Answer: C

QUESTION 14

What role stipulates and guides the direction of a risk actionee?

A. Risk owner

B. Design Authority

C. Programme Manager

D. Project board

Correct Answer: A

QUESTION 15

Which is an example of a programme resource?

A. Configuration management

B. Benefit

C. Process

D. Funding

Correct Answer: D